



BLACKDIAMOND
ADVISORY

Simplified and automated planning and reporting
with large amounts of granular data.

CASE STUDY



01 Company Overview

Company: Delaware North

Industry: Hospitality, Gaming and Food Service Management

Former EPM: Oracle, Hyperion and HFM

Evaluated: OneStream, Oracle EPM

Technology and Integration: PeopleSoft, FSA

Scope: Planning and Consolidation

02 The Challenge

- ❑ The different granularity of large volumes of data across lines of business prepared offline
- ❑ Lack of visibility into actual underlying data; manual effort for all modeling
- ❑ Frequent plan restatements do not allow "what if" scenarios
- ❑ A complex entity with multiple business units makes planning challenging

03 The Benefits

- ✓ Automated data integration that eliminated manual work/improved accuracy
- ✓ Driver trended, bottoms-up event planning capability with "what if" scenarios (changes for seasonality and labor-driven components)
- ✓ Ability to plan efficiently for granular/large volumes of data
- ✓ Driver-based planning to streamline/simplify forecasting and allocations
- ✓ Streamline the financial close data integrity and cut 1-2 days from close process
- ✓ Cut one full day from Weekly Operating Report with automation

