BLACKDIAMOND ADVISORY

CASE STUDY rbi restaurant brands international

01 Company Overview

Company: RBI Restaurant Brands International
Industry: Quick service restaurant industry
Former EPM: Essbase, Oracle HFM, Hyperion Planning
Evaluated: OneStream and Oracle FCSS
Technology and Integration: SAP, Workday, HFM/Excel, Power BI
Scope: Planning and Consolidation

02 The Challenge

- ❑ Financial modeling is not consistent or unified and is not at the restaurant level with low visibility of KPIs
- ❑ Complex load forms limit those who can perform planning activities
- ❑ Consolidation in a complex structure with multiple foreign currencies to meet multiple reporting requirements (management and statutory)

03 The Benefits

- ✓ Direct connect integration (eliminate manual work/improved accuracy) and financial models moved online eliminating manual work
- ✓ A fully integrated and streamlined planning process that encompasses various inputs for "what if" scenarios (fully integrated statement of cash flow)
- ✓ Real Estate modeling across 30,000 stores globally
- ✓ Variable interest reporting at the restaurant level in a complex environment
- ✓ Global Leasing and franchising modeling

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